# TAX RETURN FILING INSTRUCTIONS

FORM 990

### FOR THE YEAR ENDING

December 31, 2021

### **Prepared For:**

Laura Baker School Association 211 Oak Street Northfield, MN 55057

### **Prepared By:**

LB CARLSON, LLP 605 HIGHWAY 169, SUITE 650 MINNEAPOLIS, MN 55441

### Amount Due or Refund:

Not applicable

### Make Check Payable To:

Not applicable

### Mail Tax Return and Check (if applicable) To:

Not applicable

### Return Must be Mailed On or Before:

Not applicable

### **Special Instructions:**

This amended return has qualified for electronic filing. After you have reviewed the return for completeness and accuracy, please sign Form 8879-TE and contact our office to confirm that this return can be filed electronically. Do not mail a paper copy of the return to the IRS.

Form	<b>990</b>
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# Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

and ending

Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990 for instructions and the latest information.

ons) 2021 Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service	Go to www.irs
A For the 2021 calendaria	ar year, or tax year beginning

B c a	heck if oplicable:	C Name of organization		D Employer identifie	cation number
	Address change	LAURA BAKER SCHOOL ASSOCIATION			
	Name change	Doing business as		41-12914	83
	Initial return	¥	Room/suite	E Telephone number	
	Final return/	211 OAK STREET		(507)645	
	termin- ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	7,158,816.
X	Amendeo			H(a) Is this a group re	
	Applica- tion	F Name and address of principal officer: SANDRA GERDES		for subordinates	?
	pending	SAME AS C ABOVE		H(b) Are all subordinates in	cluded? Yes No
ΙT	ax-exen	npt status: 🗴 501(c)(3) 501(c) ( )◀ (insert no.) 4947(a)(1) c	or 527		list. See instructions
		:▶ WWW.LAURABAKER.ORG		H(c) Group exemption	
<u>K</u> F	orm of o	rganization: 🚺 Corporation Trust Association Other 🕨	L Year	of formation: 1977 N	State of legal domicile: MN
Pa		Summary			
đ		riefly describe the organization's mission or most significant activities: $\underline{ extsf{TO}}$ PF			
nce n	<u>S</u>	ERVICES TO ADULTS AND CHILDREN WITH INTE			
Governance	<b>2</b> C	heck this box if the organization discontinued its operations or disposed in the organization of the or	ed of more	than 25% of its net ass	
ove					16
ڻ ح	<b>4</b> N	umber of independent voting members of the governing body (Part VI, line 1b)			16
se é	5 To	otal number of individuals employed in calendar year 2021 (Part V, line 2a)			221
vitie	6 T	otal number of volunteers (estimate if necessary)		6	120
Activities &		otal unrelated business revenue from Part VIII, column (C), line 12			0.
4	bΝ	et unrelated business taxable income from Form 990-T, Part I, line 11			0.
				Prior Year	Current Year
e	<b>8</b> C	ontributions and grants (Part VIII, line 1h)		1,567,871.	2,590,454.
nue	<b>9</b> P	rogram service revenue (Part VIII, line 2g)		4,673,612.	4,390,103.
Revenue		vestment income (Part VIII, column (A), lines 3, 4, and 7d)		2,561.	2,441.
Ē	<b>11</b> O	ther revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		263,384.	118,898.
	<b>12</b> To	otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) .		6,507,428.	7,101,896.
	<b>13</b> G	rants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
	<b>14</b> B	enefits paid to or for members (Part IX, column (A), line 4)		0.	0.
ŝ		alaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) $\ $ .		4,074,824.	3,993,866.
nse	<b>16a</b> P	rofessional fundraising fees (Part IX, column (A), line 11e)		0.	0.
Expenses		otal fundraising expenses (Part IX, column (D), line 25) 🕨119,49			
Ш	<b>17</b> O	ther expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		1,922,575.	2,195,177.
	<b>18</b> To	otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		5,997,399.	6,189,043.
	<b>19</b> R	evenue less expenses. Subtract line 18 from line 12		510,029.	912,853.
s or			Be	ginning of Current Year	End of Year
Assets ( Balanc	<b>20</b> To	otal assets (Part X, line 16)		5,823,798.	6,937,933.
t As	<b>21</b> To	otal liabilities (Part X, line 26)		1,243,618.	1,377,855.
Fund	<b>22</b> N	et assets or fund balances. Subtract line 21 from line 20		4,580,180.	5,560,078.
Pa	rt II	Signature Block			

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

				-		
Sign	Signature of officer			Date		
Here		VE DIRECTOR				
	Type or print name and title					
	Print/Type preparer's name	Preparer's signature	Date	Check	PTIN	
Paid	DARREN KRAY, CPA				₽0029678	
Preparer	Firm's name <b>LB CARLSON</b> , <b>LLP</b>			Firm's EIN 🕨 41	-1504933	
Use Only	Firm's address 605 HIGHWAY 169,	SUITE 650				
	MINNEAPOLIS, MN	55441		Phone no. 763-	535-8150	
May the II	RS discuss this return with the preparer shown abo	ve? See instructions			X Yes	No
132001 12-0	D9-21 LHA For Paperwork Reduction Act Notic	e, see the separate instructions.			Form <b>990</b>	(2021)

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

	990 (2021) LAURA BAKER SCHOOL ASSOCIATION t III Statement of Program Service Accomplishments	41-1291483	Page
rai	Check if Schedule O contains a response or note to any line in this Part III		X
1	Briefly describe the organization's mission:		41
	TO PROVIDE HOUSING AND OTHER SERVICES TO ADULTS AND CHI	LDREN WITH	
	INTELLECTUAL AND DEVELOPMENTAL DISABILITIES. OUR MISSIO		СТ
	THE LIFE CHOICES AND DREAMS OF PEOPLE WITH DEVELOPMENTA		
	AND HELP THEM REACH THEIR GOALS.		
2	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?	Yes	XN
	If "Yes," describe these new services on Schedule O.		
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services	? <b>Yes</b>	XN
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, a	is measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to oth		
	revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$5,073,509. including grants of \$) (Rev	venue \$	
	OAK STREET RESIDENTIAL SERVICES: AN INTERMEDIATE CARE F	ACILITY FOR	
	PERSONS WITH INTELLECTUAL AND DEVELOPMENTAL DISABILITIE	S. THESE	
	SERVICES ARE LICENSED BY THE MINNESOTA DEPT OF HEALTH (	ICF-DD AND	
	SUPERVISED LIVING FACILITY) AND THE MINNESOTA DEPT OF H	UMAN SERVICES	
	(CONSOLIDATED STANDARDS FOR LICENSED PROGRAMS SERVING P	EOPLE WITH	
	INTELLECTUAL AND DEVELOPMENTAL DISABILITIES). SERVICES	ARE FUNDED	
	PRIMARILY THROUGH MEDICAID AND ARE AUTHORIZED THROUGH E	ACH PERSONS	
	INTERDISCIPLINARY TEAM AND THEIR COUNTY OF FINANCIAL RE	SPONSIBILITY.	
	OUR RATES ARE DETERMINED BY THE MN DEPT OF HUMAN SERVIC		
	INCREASES/DECREASES ARE APPROVED THROUGH THE MN LEGISLA		LY
	AT 19, WE ARE LICENSED TO SERVE 30 PEOPLE WITH INTELLEC	TUAL AND	
4b		venue \$	
		NORTHFIELD AR	
	IN EACH PERSON'S HOME. WE OPERATE 6 COMMUNITY RESIDENTA		
	SUPPORT 3 OR 4 PEOPLE EACH. WE HAVE ANOTHER 10 CLIENTS		
	PROVIDE IN-HOME SUPPORT IN THEIR OWN HOMES OR APARTMENT		
	SERVICES ARE LICENSED BY THE MN DEPT OF HUMAN SERVICES.		
	FUNDED PRIMARILY THROUGH MEDICAID, AND ARE AUTHORIZED T PERSON'S INTERDISCIPLINARY TEAM AND THEIR COUNTY OF FIN		
	RESPONSIBILITY.		
	WE ARE PAID AN HOURLY RATE FOR IN-HOME SUPPORT. COMMUNI	TV RESTDENTIA	т.
	CLIENTS HAVE A DAILY RATE DETERMINED BY THEIR COUNTY OF		
	RESPONSIBILITY IN CONJUNCTION WITH MN DEPT OF HUMAN SER		
4c		venue \$	
70	LAURA BAKER SCHOOL: IN 2016, WE CLOSED OUR PRIVATE SCHO		
	THAT SPACE TO THE CANNON VALLEY SPECIAL EDUCATION COOPE		
	CVSEC. CVSEC UTILIZES THIS SPACE TO PROVIDE SCHOOLING T		тн
		TIONAL PROGRA	
	IS DESIGNED FOR CHILDREN WHO ARE UNABLE TO THRIVE IN A		
	SCHOOL SETTING. THE LEASE WAS COMPLETED AS OF JUNE 30,		-
4d	Other program services (Describe on Schedule O.)		
	(Expenses \$ including grants of \$ ) (Revenue \$	)	
4e	Total program service expenses ► 5,073,509.		
			<b>990</b> (202
32002	12-09-21 SEE SCHEDULE O FOR CONTINUATION (	(S)	

Form 990 (				ASSOCIATION
Part IV	Ch	ecklist of Required S	chedules	

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			37
_	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			v
-	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	<u>-</u>		х
~	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			х
~	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			х
10	If "Yes," complete Schedule D, Part IV	9		<u></u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	10		х
11	or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VII, IX, or X,			- 21
	as applicable.			
2	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes." complete Schedule D.			
a		11a	х	
h	Part VI Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	110		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
с	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
-	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			v
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	gan	X (2021)
132003	12-09-21	⊢orm	330	(2021)

132003 12-09-21

Form	990	(2021)
	330	

 Form 990 (2021)
 LAURA
 BAKER
 SCHOOL
 ASSOCIATION

 Part IV
 Checklist of Required Schedules (continued)
 (continued)
 (continued)
 (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		x
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>	00-		x
h	"Yes," complete Schedule L, Part IV	28a 28b		X
	A family member of any individual described in line 28a? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If</i>	200		- 23
C	"Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		x
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		x
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	0-		- -
00	and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i>	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	200	x	
Par	Note: All Form 990 filers are required to complete Schedule O           t V         Statements Regarding Other IRS Filings and Tax Compliance	38	л	<u> </u>
	Check if Schedule O contains a response or note to any line in this Part V			
		<u></u>	Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 5			
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b	1		
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Х	
132004	12-09-21	Form	990	(2021)
	4			

	990 (2021) LAURA BAKER SCHOOL ASSOCIATION t V Statements Regarding Other IRS Filings and Tax Compliance (continued)		41-1291	483	P	age (
					Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				103	
	filed for the calendar year ending with or within the year covered by this return	2a	221			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retur	ns?		2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instruction	s				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule	0		3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other a					
	financial account in a foreign country (such as a bank account, securities account, or other financial a	account)?		4a		X
b	If "Yes," enter the name of the foreign country					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	ccounts (FB	AR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	ction?		5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	e organizatio	on solicit			
	any contributions that were not tax deductible as charitable contributions?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	ons or gifts				
	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and set	vices provide	d to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	as required				
	to file Form 8282?			7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co	ontract?		7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra	act?		7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo	orm 8899 as	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	tion file a Fo	orm 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	l by the				
	sponsoring organization have excess business holdings at any time during the year?			8		
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the sponsoring organization make any taxable distributions under section 4966?			9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
0	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
1	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources. (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041?		12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
3	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	Note: See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the					
	organization is licensed to issue qualified health plans	13b				
с	Enter the amount of reserves on hand	13c				
4a		··		14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedu			14b		
5	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remune					
-	excess parachute payment(s) during the year?			15		x
	If "Yes," see the instructions and file Form 4720, Schedule N.					
6	Is the organization an educational institution subject to the section 4968 excise tax on net investment	t income?		16		x
-	If "Yes," complete Form 4720, Schedule O.					
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in	anv				
•	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?			17		
	If "Yes," complete Form 6069.			<u> </u>		
	It "Yes," complete form buby.					

14200725 310893 500091.000

Form 990	(2021)
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### LAURA BAKER SCHOOL ASSOCIATION

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

41-1291483 Page 6

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X

4.0	Enter the number of veting members of the governing body at the and of the tax year	1a		16		Yes	No
Ia	Enter the number of voting members of the governing body at the end of the tax year	Ia			-		
	If there are material differences in voting rights among members of the governing body, or if the governing						
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	41.		16			
-	Enter the number of voting members included on line 1a, above, who are independent	1b		10	-		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship officer, director, trustee, or key employee?				2		х
3	Did the organization delegate control over management duties customarily performed by or under the	direc	t supervis	ion			
	of officers, directors, trustees, or key employees to a management company or other person?				3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 99	90 wa	s filed?		4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's asse	ets?			5		X
6	Did the organization have members or stockholders?				6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or app more members of the governing body?				7a		х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, sto persons other than the governing body?	ockho	lders, or		7b		x
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year						
a	The governing body?	-	-		8a	х	
	Each committee with authority to act on behalf of the governing body?				8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reac						
9					9		x
Sac	organization's mailing address? <i>If "Yes," provide the names and addresses on Schedule O</i>				9		Л
	tion B. Policies (This Section B requests information about policies not required by the Internal Rev	<u>enue</u>	Code.)			Vac	No
10-					40-	Yes	No X
	Did the organization have local chapters, branches, or affiliates?				10a		Λ
D	If "Yes," did the organization have written policies and procedures governing the activities of such cha						
	and branches to ensure their operations are consistent with the organization's exempt purposes?				10b	v	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body	betor	e filing the	e form?	<u>11a</u>	Х	
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.					37	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13				12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise				12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Ye	əs," d	escribe				
	on Schedule O how this was done				12c	X	
13	Did the organization have a written whistleblower policy?				13	X	
14	Did the organization have a written document retention and destruction policy?				14	Х	
15	Did the process for determining compensation of the following persons include a review and approval persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	by in	depender	nt			
а	The organization's CEO, Executive Director, or top management official				15a	Х	
b	Other officers or key employees of the organization				15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.						
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangem	ent w	ith a				
	taxable entity during the year?				16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organi	e its p	articipatio				
	exempt status with respect to such arrangements?				16b		
Sec	tion C. Disclosure					1	
17	List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright$ MN						
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and	d 990	-T (sectio	n 501(c)(3)	s onlvì	availat	ole
	for public inspection. Indicate how you made these available. Check all that apply.						
40	X Own website Another's website X Upon request Other (explain						
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, constatements available to the public during the tax year.				a finan	cial	
20	State the name, address, and telephone number of the person who possesses the organization's book PAUL JUREWICZ - (507)645-8866	ks and	d records	►			
	211 OAK STREET, NORTHFIELD, MN 55057					990	

Form 990 (2021)	LAURA BAKER SCHOOL ASSOCIATION	41-1291483	Page 7						
Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated									
Employees, and Independent Contractors									
Check if Sch	nedule O contains a response or note to any line in this Part VII								
Section A. Officers, D	Pirectors, Trustees, Key Employees, and Highest Compensated Employees								
1a Complete this table	1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.								
<ul> <li>List all of the organ</li> </ul>	nization's current officers, directors, trustees (whether individuals or organization	s), regardless of amount of compensa	ation.						

Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)		(C)		(D)	(E)	(F)			
Name and title	Average	(do	not cł	Pos	itior		ane	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	rson i	s both	n an	compensation	compensation	amount of
	week		cer an	uau	recio	n/trus	lee)	from	from related	other
	(list any	Individual trustee or director						the	organizations	compensation from the
	hours for related	e or d	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	organization
	organizations	ruste	ll trus		/ee	mpen		1099-NEC)	1033-NEO)	and related
	below	dual t	Institutional trustee	-	mplo	st co	Ŀ	,		organizations
	line)	Indivi	Instit	Officer	Key employee	Highest compensated employee	Former			0
(1) SANDRA GERDES	40.00									
EXECUTIVE DIRECTOR		1		х				100,759.	Ο.	0.
(2) PAUL JUREWICZ	32.00									
CFO		1		х				54,391.	Ο.	0.
(3) GREG CLOSSER	2.00									
PRESIDENT		Х		х				0.	Ο.	0.
(4) BOB GILBERTSON	2.00									
VICE PRESIDENT		X		Х				0.	Ο.	0.
(5) RUTH NEUGER	2.00									
SECRETARY		Х		Х				0.	0.	0.
(6) KENT HOLDEN	2.00									
TREASURER		Х		Х				0.	0.	0.
(7) MATT SEWICH	1.00									
TRUSTEE		Х						0.	0.	0.
(8) CHERYL BUCK	1.00									
TRUSTEE		Х						0.	0.	0.
(9) JOE HARGIS	1.00									
TRUSTEE		Х						0.	0.	0.
(10) MARIAH JACOBSEN	1.00									
TRUSTEE		Х						0.	0.	0.
(11) MARY CLOSNER	1.00									
TRUSTEE		Х						0.	0.	0.
(12) STEVEN UNDERDAHL	1.00									
TRUSTEE		Х						0.	0.	0.
(13) BARB ANDERSON	1.00									
TRUSTEE		Х						0.	0.	0.
(14) MATT CHRISTENSEN	1.00									
TRUSTEE		Х						0.	0.	0.
(15) CAROLINE YAUN	1.00									
TRUSTEE		Х						0.	0.	0.
(16) CARRIE DUBA	1.00									
TRUSTEE		Х						0.	0.	0.
(17) JIM LOE	1.00								_	
TRUSTEE		Х						0.	0.	0.
132007 12-09-21										Form <b>990</b> (2021)

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Form 990 (2021)

Pert VII       Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employee (continued)       O       O       O       O       O       D       Estimated and the section of the sectin of the section of the section of the section of the		1990 (2021) LAURA BAR	KER SCHO	OL	A	SS	00	'IA	ΤI	ION	41-12	2914	483	Pa	age <b>8</b>
Name and stile     Average registry     Period (0 st any pours for registry     Estimated (0 st any pours for registry(0 st any pours for registry     <	Par			oloy	ees,			ghes	t C		· /				
Incurs for organizations (NeW 1998)       inter- section       organizations (NeW 1998)       organization (NeW 1998)       organizations (NeW 1998)       organization (NeW 19			Average hours per	verage Position (do not check more box, unless person is			than o s both	an	Reportable compensation	Reportable compensatio		an	timate		
118) ASHA BOZICEVICIE       1.00       X       0.00       0.00         STUDENT BOARD MEMBER       X       0.000       0.000         STUDENT BOARD MEMBER       X       0.0000       0.0000         STUDENT BOARD MEMBER       10000       10000       0.0000         STUDENT BOARD MEMBER       10000       10000       0.0000         STUDENT BOARD MEMBER       155,150.000       0.0000       0.0000         Studetal       155,150.0000       0.0000       0.0000       0.0000         Studetal       155,150.0000       0.0000       0.0000       0.0000       0.0000         Contradiction be organization       1000000       155,150.0000       0.0000       0.00000       0.00000         Studetal       0.000000       1000000       10000000       0.000000       0.000000       0.0000000         Studetal       0.00000000000000000000000000000000000			hours for related organizations below	Individual trustee or director	In stitutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC/	(W-2/1099-MIS		fr org and	om the anizati d relate	e on ed
Image: Second procession of the calendar year ending with or within the organization and business address       155,150.       <	(18)	ASHA BOZICEVICH	1.00												
c       Total from continuation sheets to Part VII, Section A       ▶       0.<	STUD	ENT BOARD MEMBER		X						0.		0.			0.
c       Total from continuation sheets to Part VII, Section A       ▶       0.<															
c       Total from continuation sheets to Part VII, Section A       ▶       0.<															
c       Total from continuation sheets to Part VII, Section A       ▶       0.<															
c       Total from continuation sheets to Part VII, Section A       ▶       0.<															
2       Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization       1         3       Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual       3       X         4       For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services       4       X         5       Did any person listed on line 1a receive or accrue compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       4       X         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (C)       Complete this tax year.         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation form the organization.       106,345.         P.O. BOX 306 , NEW PRAGUE , MN 56071       MAINTENANCE SERVICES       106,345.									•	0.		0.			0.
3       Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual       3       X         4       For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person       4       X         5       Did any person listed or line 1a receive or accrue compensation from any unrelated organization or individual for services       5       X         Section B. Independent Contractors       1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (A)       (C)         (A)       Name and business address       Description of services       Compensation         FNO.       BOX 306, NEW PRAGUE, MN 56071       MAINTENANCE SERVICES       106, 345.         2       Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization >       1		· · · ·							> o re		000 of reportable				0.
3       Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual       3       X         4       For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual       4       X         5       Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person       5       X         Section B. Independent Contractors         1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization? If "Yes," complete Schedule J for such individual AND       (C)         Name and business address       Description of services       Compensation         KIMMY CLEAN, LLC       JANITORIAL AND       106, 345.         P.O. BOX 306, NEW PRAGUE, MN 56071       MAINTENANCE SERVICES       106, 345.         2       Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization >       1		compensation from the organization												Yes	
4       For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	3	<b>c</b>				•	•					[	3		
rendered to the organization? If "Yes," complete Schedule J for such person       5       X         Section B. Independent Contractors       1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.       (B)       (C)         Name and business address       Description of services       Compensation         KIMMY CLEAN, LLC       JANITORIAL AND       106,345.         P.O. BOX 306, NEW PRAGUE, MN 56071       MAINTENANCE SERVICES       106,345.         2       Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization       1	4	For any individual listed on line 1a, is the su	m of reportabl	e co	mpe	ensa	tion	and	oth	ner compensation from t	he organization		4		X
1       Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.         (A)       (B)       (C)         Name and business address       Description of services       Compensation         KIMMY CLEAN, LLC       JANITORIAL AND       106,345.         P.O. BOX 306, NEW PRAGUE, MN 56071       MAINTENANCE SERVICES       106,345.         2       Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶       1		rendered to the organization? If "Yes." com								•			5		Х
(A)       (B)       (C)         Name and business address       Description of services       Compensation         KIMMY CLEAN, LLC       JANITORIAL AND       106,345.         P.O. BOX 306, NEW PRAGUE, MN 56071       MAINTENANCE SERVICES       106,345.         Image: Comparison of the second secon		Complete this table for your five highest con										ensat	ion fro	om	
KIMMY CLEAN, LLC       JANITORIAL AND         P.O. BOX 306, NEW PRAGUE, MN 56071       MAINTENANCE SERVICES       106,345.         Image: state of the second state of the secon		(A)		ear e	endir	ng w	ith c	or wi	hin:	(B)		C			
2       Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶	KIMMY CLEAN, LLC JANITORIAL AND							ND							
\$100,000 of compensation from the organization		Jon Soo, New Tradel,		/ 1									10		
\$100,000 of compensation from the organization															
	2		•	ot lin	niteo	a to i			ed	above) who received mo	ore than		Form	990 //	2021

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stand       1       a       Federated         b       Membersh       c       Fundraisin         d       Related orgonic       e       Government         d       Related orgonic       investment       g         e       Government       f       All other consimilar amo         g       Noncash contru       h       Total. Add         g       Noncash contru       h       Total. Add         g       a       RESIDI       b         b	Statement of Reve	enue					
Building of the second seco	Check if Schedule O co	ontains a response	or note to any lin			(2)	
and       b       Membershi         c       Fundraisin         d       Related orgonic         e       Government         f       All other consimilar amo         g       Noncash contri         h       Total. Add         g       Noncash contri         h       Total. Add         g       Noncash contri         h       Total. Add         g       All other prigram         g       Total. Add         g       Gross rent         b       Less: rental         c       Rental inco         g       Gross amou         assets other       Less: cost of         g       Gross amou         assets other       Less: cost of         g				<b>(A)</b> Total revenue	(B) Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	<b>(D)</b> Revenue excluded from tax under sections 512 - 514
g       Total. Add         3       Investment other simility         4       Income fro         5       Royalties         6       a         6       a         6       a         7       a         8       a         6       a         7       a         8       a         6       a         7       a         7       a         8       a         6       a         7       a         6       a         7       a         6       a         7       a         6       a         7       a         6       a         7       a         6       a         6       a         6       a         7       a         7       a         6       a         7       a         6       a         7       a         6       a         6       a         7 <td></td> <td>1d       putions)     1e     1,       rants, and     1f     1       bove     1f     1g \$</td> <td>Business Code</td> <td>2,590,454. 4,390,103.</td> <td>4,390,103.</td> <td></td> <td>Sections 512 - 514</td>		1d       putions)     1e     1,       rants, and     1f     1       bove     1f     1g \$	Business Code	2,590,454. 4,390,103.	4,390,103.		Sections 512 - 514
g       Total. Add         g       Total. Add         3       Investment other simility         4       Income fro         5       Royalties         6       a         Gross rent       b         b       Less: rental         c       Rental income         d       Net rental         7       a         Gross amout assets other       b         b       Less: cost of and sales extended         c       Gain or (lost d         d       Net gain or         8       a         c       Gain or (lost d         d       Net gain or         8       a         c       Gain or (lost d         d       Net gain or         g       Gross incom including \$ contributic Part IV, line         b       Less: direct c         c       Net incom         9       a         gross sale and allowa       b         b       Less: cost c         c       Net incom         f       a         gross sale and allowa       b         b       Less: cost c         d							
3       Investment other simil:         4       Income fro         5       Royalties         6       a         b       Less: rental         c       Rental income         d       Net rental         7       a         a       Gross amoutassets other         b       Less: cost of and sales exists         c       Gain or (lost of a gross income including \$ contribution Part IV, line         b       Less: direct c         c       Net income         9       a         a       Gross sale         a       All other reference	other program service re			4,390,103.			
9000000000000000000000000000000000000	vestment income (includin vestment income (includin her similar amounts) come from investment of	ng dividends, intere tax-exempt bond p	est, and roceeds	2,441.			2,441.
<ul> <li>d Net rental</li> <li>7 a Gross amou assets other</li> <li>b Less: cost and sales ex</li> <li>c Gain or (los d Net gain or including \$ contributio Part IV, line</li> <li>b Less: direct c Net income</li> <li>9 a Gross income</li> <li>9 a Gr</li></ul>	ss: rental expenses	(i) Real 6a 158,882. 6b 0. 6c 158,882.	(ii) Personal				
and sales examples examples and sales examples and sales e	et rental income or (loss) oss amount from sales of	(i) Securities	(ii) Other	158,882.	158,882.		
8       a       Gross incomincluding \$         ocontribution       Part IV, line         b       Less: direct         c       Net incomination         9       a       Gross incomination         10       a       Gross sale         and alloward       b       Less: cost         c       Net incomination         b       Less: cost         c       Net incomination         b	ss: cost or other basis d sales expenses ain or (loss)	7c					
c Net income 9 a Gross inco Part IV, line b Less: direc c Net income 10 a Gross sale and allowa b Less: cost c Net income 11 a OTHER b c d All other ref	et gain or (loss) oss income from fundraising cluding \$ <u>313</u> , ntributions reported on lir nt IV, line 18 ss: direct expenses	) events (not , <u>659 .</u> of ne 1c). See <u>8a</u>	0.				
9 a Gross inco Part IV, line b Less: direc c Net incom 10 a Gross sale and allowa b Less: cost c Net incom 11 a OTHER b c d All other re	et income or (loss) from fu	·····	50,520.	-56,920.			-56,920.
snoeueneeree sn	oss income from gaming art IV, line 19	activities. See 9a					
10 a Gross sale and allowa b Less: cost c Net income b b c c d All other re	et income or (loss) from ga						
c Net income snoe b c c d All other ref	oss sales of inventory, les d allowances ss: cost of goods sold	ss returns <b>10</b> a					
Becellaneo Becellaneo Becellaneo C d All other re	et income or (loss) from sa		<b>&gt;</b>				
E C E	THER INCOME		Business Code	16,936.	16,936.		
	other revenue			16,936.			
12 Total reven	tal revenue. See instructions	s	►	7,101,896.	4,565,921.	0.	-54,479. Form <b>990</b> (2021

LAURA BAKER SCHOOL ASSOCIATION

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Form 990 (2021)

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41-1291483

LAURA BAKER SCHOOL ASSOCIATION Part IX Statement of Functional Expenses

	Check if Schedule O contains a respons	se or note to any line in t (A)	his Part IX (B)	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
_	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
4	individuals. See Part IV, lines 15 and 16 Benefits paid to or for members				
- 5	Compensation of current officers, directors,				
0	trustees, and key employees	155,660.	140,538.	12,145.	2,977
6	Compensation not included above to disqualified				
-	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	3,402,273.	3,071,745.	265,458.	65,070
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	47,360.	<u>    19,117.</u> 137,388.	27,614.	629 <u>4,249</u> 3,150
9	Other employee benefits	141,637.	137,388.		4,249
0	Payroll taxes	246,936.	224,629.	19,157.	3,150
1	Fees for services (nonemployees):				
а	Management	4 9 6 9		4.050	
b	Legal	4,068.	240	4,068.	
	F	55,297.	340.	54,957.	
	Lobbying				
	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch 0.)	304,720.		304,720.	
2	Advertising and promotion	17,329.	407.	504,7201	16,922
2	Office expenses	8,686.	857.	7,829.	
4	Information technology	.,		.,	
5	Royalties				
6	Occupancy	288,385.	285,786.	2,599.	
7	Travel	25,183.	25,183.		
8	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
9	Conferences, conventions, and meetings	27,373.	20,657.	6,591.	125
0	Interest	109,240.		109,240.	
1	Payments to affiliates				
2	Depreciation, depletion, and amortization	242,208.	197,187.	45,021.	
3	Insurance	128,696.	96,033.	30,130.	2,533
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.)	407,357.	361,128.	33 000	12,321
	PURCHASED SERVICES	407,357.	177,953.	33,908.	14,341
b	PROGRAM EXPENSES	165,617.	134,236.	27,241.	4,140
c d	REPAIRS AND MAINTENANCE	79,351.	69,523.	9,828.	
	All other expenses	153,714.	110,802.	35,532.	7,380
9 25	Total functional expenses. Add lines 1 through 24e	6,189,043.	5,073,509.	996,038.	119,496
<u>5</u> 6	Joint costs. Complete this line only if the organization	-,,010101			
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here The infollowing SOP 98-2 (ASC 958-720)				

10

14200725 310893 500091.000

33

Total liabilities and net assets/fund balances

5,823,798.

33

6,937,933.

Form 990 (2021)

LAURA	BAKER	SCHOOL	ASSOCIATION
-------	-------	--------	-------------

Check if Schedule O contains a response or note to any line in this Part X (A) Beginning of year (B) End of year 121,057. 67,868. 1 1 Cash - non-interest-bearing 1,073,243. 667,829. 2 2 Savings and temporary cash investments 3 3 Pledges and grants receivable, net 274,727. 1,901,106. Accounts receivable, net 4 4 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% 5 controlled entity or family member of any of these persons 6 Loans and other receivables from other disgualified persons (as defined 6 under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) Notes and loans receivable, net 7 7 Assets 8 Inventories for sale or use 8 42,948. 42,775. 9 Prepaid expenses and deferred charges 9 **10a** Land, buildings, and equipment: cost or other 8,198,067. basis. Complete Part VI of Schedule D \_\_\_\_\_ 10a 4,544,698. 3,864,527. 3,653,369. b Less: accumulated depreciation \_\_\_\_\_ 10b 10c 444,946. 603,736. Investments - publicly traded securities 11 11 Investments - other securities. See Part IV, line 11 12 12 Investments - program-related. See Part IV, line 11 13 13 14 14 Intangible assets 2,350. 1,250. 15 15 Other assets. See Part IV, line 11 5,823,798. 6,937,933. 16 16 Total assets. Add lines 1 through 15 (must equal line 33) 617,224. 346,906. Accounts payable and accrued expenses 17 17 18 18 Grants payable 19 19 Deferred revenue 12,323. 0. Tax-exempt bond liabilities 20 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Loans and other payables to any current or former officer, director, Liabilities trustee, key employee, creator or founder, substantial contributor, or 35% 22 controlled entity or family member of any of these persons 884,389. 760,631. Secured mortgages and notes payable to unrelated third parties 23 23 24 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X 25 of Schedule D 1,243,618. 1,377,855. 26 26 Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, check here 🕨 🔀 Net Assets or Fund Balances and complete lines 27, 28, 32, and 33. 5,529,132. 4,566,234. 27 27 Net assets without donor restrictions Net assets with donor restrictions 13,946. 30,946. 28 28 Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. 29 Capital stock or trust principal, or current funds 29 Paid-in or capital surplus, or land, building, or equipment fund 30 30 31 Retained earnings, endowment, accumulated income, or other funds 31 4,580,180. 5,560,078. Total net assets or fund balances 32 32

	Balance Sheet	-	
Form 990 (	2021)	LAURA	BAK

	1990 (2021) LAURA BAKER SCHOOL ASSOCIATION	41-12	91483	Pag	<sub>ge</sub> 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	7,101		
2	Total expenses (must equal Part IX, column (A), line 25)	2	6,189		
3	Revenue less expenses. Subtract line 2 from line 1	3			<u>53.</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	4,580		
5	Net unrealized gains (losses) on investments	5	67	7,04	45.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	5,560	),0'	78.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		-		
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	0.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		<b>2</b> b	X	<u> </u>
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	edule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir	gle Audit			
	Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	red audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		<u> </u>
				000	

Form **990** (2021)

Department of the Treasury Internal Revenue Service

(Form 990)

# Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2021
Open to Public Inspection

Name of the organization
--------------------------

Name of	the organization							identification number		
Part I			HOOL ASSOCIA					1-1291483		
	Reason for Public (					ee instruction	3.			
Ē.	ization is not a private found				-					
	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).									
2	A school described in sect									
3	A hospital or a cooperative						() Enter			
4	A medical research organiz	ation operated in cor	njunction with a nospital	described	in sectio	on 170(b)(1)(A)	(III). Enter	the hospital's name,		
<b>-</b>	city, and state:	ar the henefit of a col		d or operat	ad by a ga	vorpmontol ur		ad in		
5	An organization operated for section 170(b)(1)(A)(iv). (0		lege of university owned	or operation	eu by a go	veninentai ui	III describe			
e 🗔			aantal unit daaaribad in	contion 1	70/6//4//4	(s)				
6 🛄 7 X	A federal, state, or local gov An organization that norma	-					o gonoral i	aublic described in		
/ 1	section 170(b)(1)(A)(vi). (C	-	niiai part of its support i	rom a gove	ennentai		e general p			
8	A community trust describe			+ 11 )						
9	An agricultural research org			-	ed in conii	inction with a	land-grant	college		
	or university or a non-land-g	-			-		-	-		
	university:	jiani senege er agne				,				
10	An organization that norma	Ily receives (1) more	than 33 1/3% of its supr	port from c	ontributior	ns, membershi	p fees. and	d gross receipts from		
	activities related to its exen	• • • •					-	•		
	income and unrelated busir	ness taxable income	(less section 511 tax) fro	om busines	sses acqui	red by the org	anization a	after June 30, 1975.		
	See section 509(a)(2). (Co	mplete Part III.)								
11	An organization organized a	and operated exclusi	vely to test for public sa	fety. See	section 50	09(a)(4).				
12	An organization organized a	and operated exclusi	vely for the benefit of, to	perform t	he functio	ns of, or to car	ry out the	purposes of one or		
	more publicly supported or	ganizations describe	d in section 509(a)(1)	or <b>section</b>	509(a)(2).	See section 5	<b>;09(a)(3).</b> (	Check the box on		
	_lines 12a through 12d that	describes the type o	f supporting organizatio	n and com	plete lines	12e, 12f, and	12g.			
a 🗌	<b>Type I.</b> A supporting orga	anization operated, s	upervised, or controlled	by its supp	ported org	anization(s), ty	pically by	giving		
	the supported organization	on(s) the power to req	gularly appoint or elect a	a majority c	of the direc	tors or trustee	es of the su	upporting		
	organization. You must o	-								
b 🗌	<b>Type II.</b> A supporting org	-				-		-		
	control or management o			ame perso	ns that co	ntrol or manag	je the supp	ported		
	organization(s). You mus	-								
с	_ Type III functionally inte						y integrate	ed with,		
	its supported organization									
d	Type III non-functionally		• • •				-			
	that is not functionally int			•		-	anallenin	reness		
•	requirement (see instruct Check this box if the orga	-								
e	functionally integrated, or					турет, турет	i, iype iii			
f Ente	er the number of supported of		nany integrated support	ng organiz	ation.					
	vide the following information	•	d organization(s).							
	i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	anization listed ing document?	(v) Amount of	monetary	(vi) Amount of other		
	organization		(described on lines 1-10 above (see instructions))	Yes	No	support (see in	structions)	support (see instructions)		
Total										

LAURA BAKER SCHOOL ASSOCIATION

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not						
	include any "unusual grants.")	484,430.	405,610.	550,643.	636,440.	1066852.	3143975.
2	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to						
	the organization without charge	484,430.	405,610.	550,643.	636,440.	1066852.	3143975.
	<b>Total.</b> Add lines 1 through 3 The portion of total contributions	101,150.	405,010.	550,045.	030,440.	1000052.	5145575.
5	by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						11,568.
6	Public support. Subtract line 5 from line 4.						3132407.
	ction B. Total Support				•		
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 4	484,430.	405,610.	550,643.	636,440.	1066852.	3143975.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources $\dots$	285,753.	321,555.	286,233.	287,720.	161,323.	1342584.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital	00 100		00 007		16 006	100 500
	assets (Explain in Part VI.)	22,102.	20,869.	23,887.	25,709.	16,936.	
	Total support. Add lines 7 through 10						4596062.
	Gross receipts from related activities,						
13	First 5 years. If the Form 990 is for the	0					
50	organization, check this box and stor ction C. Computation of Publi						
	· · · · · · · · · · · · · · · · · · ·					44	68.15 %
	Public support percentage for 2021 (I Public support percentage from 2020					14	<u>68.15</u> % 59.92%
	<b>33 1/3% support test - 2021.</b> If the c	,	,	lino 12 and lino 1			
108	stop here. The organization qualifies					ore, check this bo	► <b>▼</b>
r	<b>33 1/3% support test - 2020.</b> If the d		•				······································
~	and <b>stop here.</b> The organization gual	-					
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact						
	meets the facts-and-circumstances te		-		•		
b	10% -facts-and-circumstances test	-			-		
	more, and if the organization meets th	-					
	organization meets the facts-and-circu						
18	Private foundation. If the organization		•				
							(Form 990) 2021

132022 01-04-22

### LAURA BAKER SCHOOL ASSOCIATION Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus- iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities						
Э	furnished by a governmental unit to						
_	the organization without charge						
	Total. Add lines 1 through 5						
78	A Amounts included on lines 1, 2, and 3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Se	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10a	a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
k	• Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b						
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	01(c)(3) organiza	tion,
					-	-	<b>&gt;</b>
Se	ction C. Computation of Publi	c Support Per	centage				
15	Public support percentage for 2021 (I	ine 8, column (f), d	livided by line 13,	column (f))		15	%
	Public support percentage from 2020					16	%
Se	ction D. Computation of Inves	stment Income	e Percentage				
	Investment income percentage for 20	-	•			17	%
	Investment income percentage from					18	%
19a	a 33 1/3% support tests - 2021. If the	organization did n	not check the box	on line 14, and lin	e 15 is more than 3	3 1/3%, and line	17 is not
	more than 33 1/3%, check this box ar	nd <b>stop here.</b> The	organization qual	ifies as a publicly	supported organiza	tion	▶∟
k	<b>33 1/3% support tests - 2020.</b> If the	organization did n	not check a box or	n line 14 or line 19	a, and line 16 is mo	ore than 33 1/3%	, and
	line 18 is not more than 33 1/3%, che	ck this box and <b>st</b>	op here. The orga	anization qualifies	as a publicly suppo	orted organization	n Þ
20	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check t	his box and see ins	tructions	
1320	23 01-04-22					Schedule	e A (Form 990) 2021
			15				

LAURA BAKER SCHOOL ASSOCIATION

1

Yes No

### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? *If* "Yes." *complete Part I of Schedule L (Form 990).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.*
- **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

16

132024 01-04-21

2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b

Schedule A (Form 990) 2021

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#### LAURA BAKER SCHOOL ASSOCIATION Schedule A (Form 990) 2021 Dout IV Supporting

Yes No

Yes No

1

Par	IV Supporting Organizations (continued)			
			Yes	No
11	las the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	1c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
с	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	letail in Part VI.	11c		
Sec	on B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or nore supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, lirectors, or trustees at all times during the tax year? <i>If</i> " <i>No</i> ," <i>describe in</i> <b>Part VI</b> <i>how the supported organization(s)</i> offectively operated, supervised, or controlled the organization's activities. <i>If the organization had more than one supported</i> organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the upported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
_	upervised, or controlled the supporting organization.	2		
Sec	on C. Type II Supporting Organizations			

Were a majority of the organization's directors or trustees during the tax year also a majority of the directors 1 or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s)

Section D	. All Type III	Supporting	Organizations

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
_	supported organizations played in this regard.	3		

### Section E. Type III Functionally Integrated Supporting Organizations

1	Check the box next to the method that	the organization used to sat	isfy the Integral Part Tes	t during the vear	(see instructions).
	Check the box hext to the method that	the organization used to sat	isiy the medra Part Tes	l during the year	(see man uc

] The organization satisfied the Activities Test. Complete line 2 below. а

b		The organization	is the parent of	of each of its	supported of	organizations.	Complete line 3 be	elow.
---	--	------------------	------------------	----------------	--------------	----------------	--------------------	-------

c 🗌		] The organization supported a governmental entity.	Describe in Part VI how	you supported a	governmental entity	(see instruction <u>s).</u>
-----	--	---	-------------------------	-----------------	---------------------	-----------------------------

17

- 2 Activities Test. Answer lines 2a and 2b below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes." then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes." explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. Answer lines 3a and 3b below.

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard. 132025 01-04-22

3b Schedule A (Form 990) 2021

2a

2b

3a

1	Check here if the organization satisfied the Integral Part Test as a qualifyir     All other Type III non-functionally integrated supporting organizations mus		,	Part VI). See instructions.
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
_7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		

#### LAURA BAKER SCHOOL ASSOCIATION Schedule A (Form 990) 2021 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Part V

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990) 2021

132026 01-04-22

7

14200725 310893 500091.000

Schedule A (Form 990) 2021

Section D - Distributions

3

1 Amounts paid to supported organizations to accomplish exempt purposes

organizations, in excess of income from activity

4 Amounts paid to acquire exempt-use assets

2 Amounts paid to perform activity that directly furthers exempt purposes of supported

Administrative expenses paid to accomplish exempt purposes of supported organizations

5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	7 Total annual distributions. Add lines 1 through 6.				
8	Distributions to attentive supported organizations to which the	e organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2021 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributior Pre-2021	IS	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2021				
а	From 2016				
b	From 2017				
с	From 2018				
d	From 2019				
е	From 2020				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2021 distributable amount				
i	Carryover from 2016 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2021 distributable amount				
C	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2021, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2021. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2022. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
a	Excess from 2017				
b	Excess from 2018				
C	Excess from 2019				
d	Excess from 2020				
e	Excess from 2021				
				Sc	hedule A (Form 990) 2021

LAURA BAKER SCHOOL ASSOCIATION Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

41-1291483 Page 7

**Current Year** 

1

2

3 4 Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:

2017 AMOUNT: \$	22,102.	
2018 AMOUNT: \$	20,869.	
2019 AMOUNT: \$	23,887.	
2020 AMOUNT: \$	25,709.	
2021 AMOUNT: \$	16,936.	
132028 01-04-22	Schedule A	(Form 990) 202

# Schedule A

123174 04-01-21

# **Identification of Unusual Grants**

2021

	** Do Not File **	
***	Not Open to Public Inspection	***

Contributor's Nar	ne	Description of Grant	Date of Grant	Amount
DEPARTMENT OF THE	TREASURY	ERTC GRANT RECEIVABLE		1,523,602
otal Unusual Grants				1,523,602

# Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

# Schedule of Contributors

► Attach to Form 990 or Form 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2021

Employer identification number

6		
	LAURA BAKER SCHOOL ASSOCIATION	41-1291483
Organization type (che	eck one):	
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)( 3 ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation	
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

### **General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

### Special Rules

X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions  $e_{XClusively}$  for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an  $e_{XClusively}$  religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year  $\dots$   $\blacktriangleright$  \$\_\_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Name of organization

Employer identification number

41-1<u>291483</u>

### LAURA BAKER SCHOOL ASSOCIATION

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
1	DEPARTMENT OF THE TREASURY INTERNAL REVENUE SERVICE OGDEN, UT 84201	\$ 1,523,602.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
123452 11-1		\$	Person Payroll Noncash (Complete Part II for noncash contributions.) Schedule B (Form 990) (2021)

Schedule B (Form 990) (2021)

Page 2

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

25

LAURA BAKER SCHOOL ASSOCIATION

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

Name of organization

Employer identification number

41-1291483

Schedule B (Form 990) (2021)

2021.04010 LAURA BAKER SCHOOL ASSOCI 500091.1

Schedule E	B (Form 990) (2021)			Page
Name of or	rganization			Employer identification number
LAURA	BAKER SCHOOL ASSOCIATIO	ON		41-1291483
Part III	Exclusively religious, charitable, etc., contribut	ions to organizations described i		
	from any one contributor. Complete columns (a completing Part III, enter the total of exclusively religious,	charitable, etc., contributions of \$1,000	or less for the year. (Enter this i	info. once.) <b>&gt; \$</b>
(a) No.	Use duplicate copies of Part III if additional	space is needed. I		
from Part I	(b) Purpose of gift	(c) Use of gift	(d)	Description of how gift is held
ŀ		(e) Transfer of	gift	
-	Transferee's name, address, a	nd ZIP + 4	Relationship o	of transferor to transferee
(a) No.				
from Part I	(b) Purpose of gift	(c) Use of gift	(d)	Description of how gift is held
		(e) Transfer of	gift	
			Deletienshin (	
ŀ	Transferee's name, address, a		Relationship c	of transferor to transferee
(a) No.				<b>5</b>
from Part I	(b) Purpose of gift	(c) Use of gift	(d)	Description of how gift is held
-				
		(e) Transfer of	gift	
	Transferee's name, address, a	nd <b>ZI</b> P + 4	Relationship of	of transferor to transferee
		[		
(a) No. from	(b) Purpose of gift	(c) Use of gift	(d)	Description of how gift is held
Part I				
ŀ		e) Transfer of	 gift	
			-	
-	Transferee's name, address, a	nd ZIP + 4	Relationship o	of transferor to transferee
				<b>. .</b>
123454 11-11	I-2 I			Schedule B (Form 990) (2021)

## 14200725 310893 500091.000

Department of the Treasury

# **Supplemental Financial Statements**

 Complete if the organization answered "Yes" on Form 990,
 Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
 Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information. OMB No. 1545-0047 l **Open to Public** Inspection

Internal Revenue Service Name of the organization

# LAURA BAKER SCHOOL ASSOCIATION

Employer identification number 41-1291483

Par			Similar Funds	or Ac	coun	ts. Com	nplete if the	-
	organization answered "Yes" on Form 990, Part IV, lin							
		(a) Donor advis	sed funds	(	<b>b)</b> Fund	ds and oth	her accounts	S
1	Total number at end of year							
2	Aggregate value of contributions to (during year)							
3	Aggregate value of grants from (during year)							
4	Aggregate value at end of year							
5	Did the organization inform all donors and donor advisors in v	-						
•	are the organization's property, subject to the organization's						Yes	No
6	Did the organization inform all grantees, donors, and donor a							
	for charitable purposes and not for the benefit of the donor o				•		Vac	No
Par	impermissible private benefit?           t II         Conservation Easements.         Complete if the orgonal sector is the orgonal						Yes	No
1	Purpose(s) of conservation easements held by the organization	-		r arc rv,	1110 7.			
•	Preservation of land for public use (for example, recrea		 Preservation o	f a histo	orically i	mportant	land area	
	Protection of natural habitat	Г	Preservation o		-			
	Preservation of open space							
2	Complete lines 2a through 2d if the organization held a qualit	fied conservation contri	bution in the form	of a cor	nservat	ion easen	nent on the l	ast
	day of the tax year.					Held at th	e End of the T	ax Year
а	Total number of conservation easements				2a			
b	Total acreage restricted by conservation easements				2b			
с	Number of conservation easements on a certified historic stru	ucture included in (a)			2c			
d	Number of conservation easements included in (c) acquired a	after 7/25/06, and not o	n a historic struct	ure				
	listed in the National Register				2d			
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or	terminated by the	e organiz	zation o	luring the	e tax	
	year 🕨							
4	Number of states where property subject to conservation eas	-						
5	Does the organization have a written policy regarding the per						٦.,	
•	violations, and enforcement of the conservation easements it						Yes	No
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, a	and enforcing con	servatio	n easer	nents dui	ring the year	
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and a	nforcing conconv	tion on	omont	o durina t	hovoor	
'	Amount of expenses incurred in monitoring, inspecting, hand \$	ining of violations, and e		allon eas	sement	s during t	ne year	
8	Does each conservation easement reported on line 2(d) abov	e satisfy the requirement	nts of section 170	(h)(4)(R)(	(i)			
Ŭ	and section 170(h)(4)(B)(ii)?						Yes	No
9	In Part XIII, describe how the organization reports conservation							
-	balance sheet, and include, if applicable, the text of the footr							
	organization's accounting for conservation easements.							
Par	t III Organizations Maintaining Collections of	Art, Historical Tr	easures, or O	ther S	imilar	Assets	S.	
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.						
1a	If the organization elected, as permitted under FASB ASC 95	8, not to report in its re	venue statement a	and bala	ance sh	eet works	6	
	of art, historical treasures, or other similar assets held for put	olic exhibition, educatio	n, or research in f	urtheran	ice of p	ublic		
	service, provide in Part XIII the text of the footnote to its finar	ncial statements that de	escribes these iter	ns.				
b	If the organization elected, as permitted under FASB ASC 95	8, to report in its reven	ue statement and	balance	sheet	works of		
	art, historical treasures, or other similar assets held for public	exhibition, education,	or research in furt	herance	of pub	lic service	Э,	
	provide the following amounts relating to these items:							
	(i) Revenue included on Form 990, Part VIII, line 1					š		
•	(ii) Assets included in Form 990, Part X					S		
2	If the organization received or held works of art, historical tree			ai gain, p	provide			
-	the following amounts required to be reported under FASB A	-						
a b	Revenue included on Form 990, Part VIII, line 1							
	Assets included in Form 990, Part X For Paperwork Reduction Act Notice, see the Instructions						D (Form 99	0) 2021
	10-28-21	5 101 1 0111 330.			•	Joneuule	1-0111 95	<i>J</i> J ZUZ I
102001		27						

Sche		AKER SCHOO							91483		age <b>2</b>
Par	t III Organizations Maintaining C	ollections of Ar	t, Histo	rical Tre	asures, or	Other S	Similar	Assets	(contin	ued)	
3	Using the organization's acquisition, accession	on, and other record	ls, check a	any of the f	ollowing that	make sigr	nificant us	se of its			
	collection items (check all that apply):										
а	Public exhibition	c	1 🗌 L	oan or exc	hange progra	ım					
b	Scholarly research	e	• 🗌 o	Other							
с	Preservation for future generations										
4	Provide a description of the organization's co	ollections and explain	n how the	y further th	e organizatio	n's exemp	t purpose	e in Part	XIII.		
5	During the year, did the organization solicit o	r receive donations	of art, hist	orical treas	sures, or othe	r similar a	ssets				
_	to be sold to raise funds rather than to be ma								Yes		No
Par	t IV Escrow and Custodial Arran		ete if the	organizatio	n answered "	Yes" on F	orm 990,	Part IV, I	ine 9, or		
	reported an amount on Form 990, Pa										
1a	Is the organization an agent, trustee, custodi										
	on Form 990, Part X?								Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing ta	ble:							
									Amount		
	Beginning balance						1c				
	Additions during the year						1d				
	Distributions during the year						1e				
	Ending balance										
	Did the organization include an amount on Fe						?	L	Yes		No
Par	If "Yes," explain the arrangement in Part XIII. <b>t V</b> Endowment Funds. Complete i										
		(a) Current year		ior year	(c) Two year		I) Three ye	ars back	(e) Four	vears	hack
10	Beginning of year balance	(u) ourier your	(2)11	ion your		(0)	<b>,</b> 11100 ye		(0) i oui	youro	buon
	Contributions										
	Net investment earnings, gains, and losses										
	Grants or scholarships										
	Other expenditures for facilities										
U	and programs										
f	Administrative expenses										
	End of year balance										
2	Provide the estimated percentage of the curr	rent vear end balanc	e (line 1a.	column (a)	) held as:						
	Board designated or quasi-endowment		%	(u)	, nord dor						
	Permanent endowment										
		%									
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.									
3a	Are there endowment funds not in the posse	•	ation that	are held ar	nd administer	ed for the	organizat	ion			
	by:	Ū					U		ſ	Yes	No
	(i) Unrelated organizations								3a(i)		
	(ii) Related organizations								3a(ii)		
b	If "Yes" on line 3a(ii), are the related organiza								3b		
4	Describe in Part XIII the intended uses of the		wment fu	nds.							
Par	t VI Land, Buildings, and Equipm	ient.									
	Complete if the organization answere	d "Yes" on Form 990	), Part IV,	line 11a. S	ee Form 990,	, Part X, lir	ne 10.				
	Description of property	(a) Cost or c	other	(b) Cost	or other	(c) Acc	umulated	4   I	(d) Bool	k valu	е
		basis (investr	ment)		(other)	depr	eciation				
1a	Land				9,109.						09.
b	Buildings				3,724.		<u>)6,68</u>		2,95		
с	Leasehold improvements				1,751.		20,38			L,3	
d	Equipment			81	3,483.	71	17,62	8.	95	5,8	55.
е	Other										
Tota	. Add lines 1a through 1e. (Column (d) must e	qual Form 990, Part	<u>X, colum</u> ı	<u>n (B). line 1</u>	0c.)				3,653	3,3	69.
							S	chedule	D (Form	ı 990)	2021

132052 10-28-21

Schedule D	) (Form 990) 2021		SCHOOL ASSOC	IATION	41-1291483 Page 3
Part VII		Other Securities.			
	Complete if the orga	inization answered "Yes"		11b. See Form 990, Part X, line 12.	
(a) Descrij	ption of security or catego	Dry (including name of security)	(b) Book value	(c) Method of valuation: Cost	or end-of-year market value
(1) Financi	al derivatives				
(2) Closely	held equity interests				
(3) Other					
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
		Part X, col. (B) line 12.) 🕨			
Part VII	I Investments - F	Program Related.			
	Complete if the orga	inization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.	
	(a) Description of i	nvestment	(b) Book value	(c) Method of valuation: Cost	or end-of-year market value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Col. (	(b) must equal Form 990,	Part X, col. (B) line 13.) 🕨			
Part IX	Other Assets.				
	Complete if the orga	nization answered "Yes"	on Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
		(a)	Description		(b) Book value
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	umn (b) must equal For	m 990, Part X, col. (B) line	e 15.)		▶
Part X	Other Liabilities	S.			
	Complete if the orga	inization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, li	ne 25.
1.	<b>(a)</b> De	scription of liability			(b) Book value
(1) Fea	deral income taxes				
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
	umn (h) must equal For	m 990 Part X col (R) line	e 25.)		
				the organization's financial stateme	ents that reports the

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII .... 🗴

132053 10-28-21

	dule D (Form 990) 2021 LAURA BAKER SCHOOL ASSOCIA				1291483 Page 4
Pa	rt XI Reconciliation of Revenue per Audited Financial Stateme		Revenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	a.			
1	Total revenue, gains, and other support per audited financial statements			1	7,225,861.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	67,045.		
b	Donated services and use of facilities	2b			
с	Recoveries of prior year grants	. 2c			
d			56,920.		
е	Add lines <b>2a</b> through <b>2d</b>			2e	123,965.
3	Subtract line 2e from line 1			3	7,101,896.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	. 4b			
	Add lines <b>4a</b> and <b>4b</b>			4c	0.
с					
5	Total revenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12.)			5	7,101,896.
5				•	
5	Total revenue. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12.)	nents With		•	n.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) rt XII Reconciliation of Expenses per Audited Financial Statem	nents With a.	Expenses per F	•	
5 Pa	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) <b>rt XII</b> Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12.	nents With a.	Expenses per F	letur	n.
5 Pa	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) <b>t XII</b> Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12. Total expenses and losses per audited financial statements	nents With a.	Expenses per F	letur	n.
5 Pa 1 2	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) <b>t XII</b> Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25:	nents With a. 2a	Expenses per F	letur	n.
5 Pa 1 2	Total revenue. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line 12.</i> ) <b>TXII</b> Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments	nents With a. 2a 2b	Expenses per F	letur	n.
5 Pa 1 2 a b	Total revenue. Add lines 3 and 4c. ( <i>This must equal Form 990, Part I, line 12.</i> ) <b>T XII</b> Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 12. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other losses	10000000000000000000000000000000000000	Expenses per F	letur	n.
5 Par 1 2 a b c	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)         Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)         Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments       Other losses         Other (Describe in Part XIII.)       Other (Describe in Part XIII.)	2a 2a 2b 2c 2d	Expenses per F	letur	n. <u>6,245,963</u> . 56,920.
5 Par 1 2 a b c	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)         Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)         Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d	2a           2b           2c           2d	Expenses per F	1	n. 6,245,963.
5 Par 1 2 a b c d e	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)         Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)         Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments       Other losses         Other (Describe in Part XIII.)       Other (Describe in Part XIII.)	2a           2b           2c           2d	Expenses per F	1 2e	n. <u>6,245,963</u> . 56,920.
5 Par 1 2 a b c d e 3	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)         Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)         Complete if the organization answered "Yes" on Form 990, Part IV, line 12.         Complete if the organization answered "Yes" on Form 990, Part IV, line 12.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments       Other losses         Other losses       Other losses         Other (Describe in Part XIII.)       Add lines 2a through 2d         Subtract line 2e from line 1       Subtract line 2e from line 1	2a           2b           2c           2d	Expenses per F	1 2e	n. <u>6,245,963</u> . 56,920.
5 Par 1 2 a b c d e 3 4	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)         Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)         Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments       Other losses         Other (Describe in Part XIII.)       Add lines 2a through 2d         Subtract line 2e from line 1       Amounts included on Form 990, Part IX, line 25, but not on line 1:	2a            2a            2b            2c            2d	Expenses per F	1 2e	n. <u>6,245,963</u> . 56,920.
5 Par 1 2 a b c d e 3 4	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)         rt XII         Reconciliation of Expenses per Audited Financial Statem         Complete if the organization answered "Yes" on Form 990, Part IV, line 12.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments         Other losses         Other (Describe in Part XIII.)         Add lines 2a through 2d         Subtract line 2e from line 1         Amounts included on Form 990, Part IX, line 25, but not on line 1:         Investment expenses not included on Form 990, Part VIII, line 7b	2a           2b           2c           2d           2d	Expenses per F	1 2e	n. <u>6,245,963.</u> <u>56,920.</u> <u>6,189,043.</u> 0.
5 Pa 1 2 a b c d e 3 4 a b c 5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) <b>Reconciliation of Expenses per Audited Financial Statem</b> Complete if the organization answered "Yes" on Form 990, Part IV, line 12.         Total expenses and losses per audited financial statements         Amounts included on line 1 but not on Form 990, Part IX, line 25:         Donated services and use of facilities         Prior year adjustments       Other losses         Other (Describe in Part XIII.)       Add lines 2a through 2d         Subtract line 2e from line 1       Amounts included on Form 990, Part IX, line 25, but not on line 1:         Investment expenses not included on Form 990, Part IX, line 7b       Other (Describe in Part XIII.)	2a           2b           2c           2d           2d	Expenses per F	1 2e 3	n. 6,245,963. 56,920. 6,189,043.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

### PART X, LINE 2:

INCOME TAX STATUS

THE ORGANIZATION IS EXEMPT FROM TAXATION AS A NONPROFIT ORGANIZATION IN

ACCORDANCE WITH SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE.

ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN MADE ON THE FINANCIAL

STATEMENTS. THE ORGANIZATION IS CLASSIFIED AS A PUBLICLY-SUPPORTED

CHARITABLE ORGANIZATION UNDER SECTION 509(A)(1) OF THE CODE AND

CONTRIBUTIONS TO THE ORGANIZATION QUALIFY AS A CHARITABLE TAX DEDUCTION BY

THE CONTRIBUTOR.

EFFECTIVE JANUAR	RY 1, 2009, TH	E ORGANIZATION A	ADOPTED A	ACCOUNTING G	GUIDANCE		
132054 10-28-21 Schedule D (Form 990) 2021							
		30					
14200725 310893 500	091.000	2021.04010	LAURA BA	AKER SCHOOL	ASSOCI 500091.1		

Schedule D (Form 990) 2021	LAURA BAKER	SCHOOL	ASSOCIATION	41-1291483	Page 5
Part XIII Supplemental Inf	ormation (continued)				
RELATED TO UNCERTA	INTY IN INCOM	E TAXES.	THIS GUIDANCE	CLARIFIES THE	
RECOGNITION THRESH	IOLD AND MEASU	REMENTS	REQUIREMENTS FC	OR INCOME TAX	
POSITION TAKEN OR	EXPECTED TO B	E TAKEN	ON INCOME TAX R	ETURNS. THIS	
INCLUDES POSITIONS	THAT THE ENT	ITY IS E	XEMPT FROM INCC	ME TAXES OR NOT	
SUBJECT TO INCOME	TAXES ON UNRE	LATED BU	SINESS INCOME.	UNDER THE ACCOUNTI	NG
STANDARDS, THE ORG	ANIZATION REC	OGNIZES	TAX BENEFITS FR	OM UNCERTAIN TAX	
POSITIONS ONLY IF	IT IS MORE LI	KELY THA	N NOT THAT THE	TAX POSITIONS WILL	1
BE SUSTAINED ON EX	AMINATION BY	TAXING A	UTHORITIES. THE	ORGANIZATION HAS	
IDENTIFIED NO INCC	ME TAX UNCERT.	AINTIES.			

THE ORGANIZATION IS OPEN TO EXAMINATION FOR THE TAX YEARS 2017 THROUGH 2020.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

DIRECT FUNDRAISING EXPENSES

PART XII, LINE 2D - OTHER ADJUSTMENTS:

DIRECT FUNDRAISING EXPENSES

56,920.

56,920.

Schedule D (Form 990) 2021

132055 10-28-21

SCHEDULE G Supplemental Information Regarding Fundraising or Gam					ing or Gaming A	ctiv	rities	OMB No. 1545-0047		
(Form 990)	Complete if the	or if the	2021							
		organization entered more than \$15 Attach to Form 990						Open to Public		
Department of the Treasury Internal Revenue Service	► Go	to www.irs.gov/Form990 for instr		Inspection						
Name of the organization		AKER SCHOOL ASSOCI.	ATIC	ON			Employer ide	ntification number 483		
		Complete if the organization answe	ered "Y	es" or	n Form 990, Part IV, I	ine 1	7. Form 990-EZ	filers are not		
· · · · · · · · · · · · · · · · · · ·	complete this part	t. ed funds through any of the followin	a activ	rities (	Check all that apply					
a Mail solicitat					overnment grants					
b Internet and email solicitations f Solicitation of government grants										
c Phone solici d In-person so		g 🛄 Special	fundra	lising	events					
•		or oral agreement with any individual	(includ	ling of	ficers, directors, trus	tees,	or			
key employees list	ed in Form 990, P	art VII) or entity in connection with p	rofessi	onal fi	undraising services?		Yes			
<b>b</b> If "Yes," list the 10 compensated at le		viduals or entities (fundraisers) pursu	ant to	agreei	ments under which th	ne fui	ndraiser is to b	e		
			(:::)	<u></u>		60	Amount paid			
(i) Name and addres		(ii) Activity	(iii) fundr have c	ustody	(iv) Gross receipts	tò (e	or retained by) fundraiser	(vi) Amount paid to (or retained by)		
or entity (func	iraiser)		or con contribu	trol of utions?	from activity		ted in col. (i)	organization		
			Yes	No	-					
Total										
	ich the organizatio	n is registered or licensed to solicit o	contrib	utions	or has been notified	it is	exempt from re	gistration		
or licensing.										
LHA For Paperwork Re	eduction Act Noti	ice, see the Instructions for Form 9	990 or	990-F	<b>Z</b> .		Schedule	e G (Form 990) 2021		
		,					22.10440			

132081 10-21-21

 

 Schedule G (Form 990) 2021
 LAURA
 BAKER
 SCHOOL
 ASSOCIATION
 41-1291483
 Page 2

 Part II
 Fundraising Events.
 Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000

 of fundraising event contributio m 990-F7 lines 1 and 6b List events with a , ¢5 000 ointo ootor the ond a o inc

		of fundraising event contributions and gr		,	Server and a second	13 greater than \$5,000.
			(a) Event #1	(b) Event #2	(c) Other events NONE	(d) Total events (add col. (a) through
			GALA EVENT	GOLF EVENT		col. (c)
e			(event type)	(event type)	(total number)	
Revenue	1	Gross receipts	261,688.	51,971.		313,659.
	2	Less: Contributions	261,688.	51,971.		313,659.
	3	Gross income (line 1 minus line 2)				
	4	Cash prizes				
	5	Noncash prizes				
penses	6	Rent/facility costs				
Direct Expenses	7	Food and beverages	19,453.			19,453.
ā	~	Fatadaiamant				
	8 9	Entertainment Other direct expenses		14,617.		37,467.
	-	Direct expense summary. Add lines 4 throug		, UI/•	•	56,920.
		Net income summary. Subtract line 10 from I				-56,920.
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c)
æ	1	Gross revenue				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
lect						
٦	4	Rent/facility costs				
ā	4 5					
Ō		Rent/facility costs Other direct expenses Volunteer labor	Yes%	Yes% No	Yes % No	
	6	Other direct expenses	Yes %		No	
Ö	6 7	Other direct expenses Volunteer labor	Yes% No	No	No ►	
	6 7 8	Other direct expenses	Yes % No h 5 in column (d) 7 from line 1, column (d)	No	No	
e e e	6 7 8 Ent	Other direct expenses	Yes% No% h 5 in column (d) 7 from line 1, column (d) ucts gaming activities: ctivities in each of these	No	No	Yes No
9 a	6 7 8 Ent	Other direct expenses	Yes% No% h 5 in column (d) 7 from line 1, column (d) ucts gaming activities: ctivities in each of these	No	No	Yes No
9 a b	6 7 8 Is t If "I	Other direct expenses	Yes% No h 5 in column (d) 7 from line 1, column (d) ucts gaming activities: ctivities in each of these	No	No ►	
9 a b	6 7 8 Is t If "I We	Other direct expenses	Yes% No h 5 in column (d) 7 from line 1, column (d) ucts gaming activities: ctivities in each of these evoked, suspended, or te	No	No ►	
9 a b	6 7 8 Is t If "I We	Other direct expenses	Yes% No h 5 in column (d) 7 from line 1, column (d) ucts gaming activities: ctivities in each of these evoked, suspended, or te	No	No ►	

Sch	edule G (Form 990) 2021	LAURA BAKER SCHOO	L ASSOCIATION	41-1	291483	Page 3
11	Does the organization conduct gar				Yes	No
12	Is the organization a grantor, benef					
	to administer charitable gaming? $_{.}$				Yes	No No
	Indicate the percentage of gaming	ctivity conducted in:				
	The organization's facility				13a	%
	An outside facility				13b	%
14	Enter the name and address of the	person who prepares the organization	ation's gaming/special events bo	oks and records:		
	Name					
	Address 🕨					
15a	Does the organization have a conti	ct with a third party from whom t	he organization receives gaming	revenue?	Yes	🗌 No
t	If "Yes," enter the amount of gamir	a revenue received by the organiz	ation 🕨 \$	and the amount		
	of gaming revenue retained by the					
c	If "Yes," enter name and address of					
	Name 🕨					
	Address ►					
16	Gaming manager information:					
	Name 🕨					
	Gaming manager compensation	\$				
	Description of services provided					
	Director/officer	Employee	ndependent contractor			
17	Mandatory distributions:					
a	Is the organization required under	ate law to make charitable distrik	outions from the gaming proceed	s to		
	retain the state gaming license?				Yes	No
k	Enter the amount of distributions re	quired under state law to be distr	buted to other exempt organizat	ions or spent in the		
_	organization's own exempt activitie					
Pa		ation. Provide the explanations			t III, lines 9,	9b, 10b,
	15b, 15c, 16, and 17b, as	oplicable. Also provide any additi	onal information. See instructions	S.		
_						
1320	33 10-21-21			Schedu	ule G (Form	990) 2021
			34			

Schedule G	(Form	990

Part IV	Supplemental Information (continued)
	Schedule G (Form 99
132084 11-18-2	

SCHEDULE K       Supplemental Information on Tax-Exempt Bonds         (Form 990)       Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.         Department of the Treasury Internal Revenue Service       Attach to Form 990.										c	20	1545-00 )21 o Publ tion	
Name of the organization     Employer identifie       LAURA BAKER SCHOOL ASSOCIATION     41-12914													
Part I Bond Issues													
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issu	e price	(f) Descripti	on of purpose	(g) De	feased	<b>(h)</b> On	behalf	(i) Po	oled
										of is		finan	cing
								Yes	No	Yes	No	Yes	No
						BUILDING							
A CITY OF NORTHFIELD	41-6005424	NONEAVAIL	05/28/14	1.256	.715.		TION		x		х		х
					//								
В													
<u> </u>													
С													
D													
Part II Proceeds			I			l							
			Α			В	С				D		
1 Amount of bonds retired						Ъ							
2 Amount of bonds legally defeased													
3 Total proceeds of issue			1 0 5 /	5,715.									
4 Gross proceeds in reserve funds				5,715.									
Description of the discrete sectors													
	·····												
<ul> <li>9 Working capital expenditures from proceeds</li> </ul>													
				5,633.									
				82.									
12 Other unspent proceeds													
13 Year of substantial completion				)14									
			Yes	No	Yes	No	Yes	No		Yes		No	
14 Were the bonds issued as part of a refunding	issue of tax-exempt b	oonds (or,											
if issued prior to 2018, a current refunding is				Х									
15 Were the bonds issued as part of a refunding		ds (or, if											
issued prior to 2018, an advance refunding is	•	( )		х									
<b>16</b> Has the final allocation of proceeds been ma			v										
17 Does the organization maintain adequate bo													
final allocation of proceeds?	······		X										

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2021

#### Schedule K (Form 990) 2021 LAURA BAKER SCHOOL ASSOCIATION

41-1291483

Page 2

Par	III Private Business Use									
			A B		з с		С		D	
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No	
	which owned property financed by tax-exempt bonds?		X							
2	Are there any lease arrangements that may result in private business use of									
	bond-financed property?		x							
3a	Are there any management or service contracts that may result in private									
	business use of bond-financed property?		x							
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside									
	counsel to review any management or service contracts relating to the financed property?									
c	Are there any research agreements that may result in private business use of									
	bond-financed property?		x							
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other									
	outside counsel to review any research agreements relating to the financed property?									
4	Enter the percentage of financed property used in a private business use by entities				•					
•	other than a section 501(c)(3) organization or a state or local government		%		%		%		%	
5	Enter the percentage of financed property used in a private business use as a		//		,,,		,,,		//	
•	result of unrelated trade or business activity carried on by your organization,									
	another section 501(c)(3) organization, or a state or local government		%		%		%		%	
6	Total of lines 4 and 5		%		%		%		<u>%</u>	
7	Does the bond issue meet the private security or payment test?		X		/0		<u>,,</u>		///	
	Has there been a sale or disposition of any of the bond-financed property to a non-									
ou	governmental person other than a 501(c)(3) organization since the bonds were issued?		x							
h	If "Yes" to line 8a, enter the percentage of bond-financed property sold or									
D	disposed of		%		%		%		%	
	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations		/0		/0		<u></u>		/0	
U	sections 1.141-12 and 1.145-2?									
	Has the organization established written procedures to ensure that all									
5	nonqualified bonds of the issue are remediated in accordance with the									
	requirements under Regulations sections 1.141-12 and 1.145-2?		x							
Dar	IV Arbitrage									
1 41			4	F	3	с		D		
4	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No	
•		163	X	163		163		103		
2	Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply?						1			
	Rebate not due yet?		X							
-			X							
-			X							
C	No rebate due? If "Yes" to line 2c, provide in Part VI the date the rebate computation was		- 22		l		I			
	performed		X							
3	Is the bond issue a variable rate issue?		Z1							

#### Schedule K (Form 990) 2021 LAURA BAKER SCHOOL ASSOCIATION

41-1291483

Page 3

SCHEDULE O (Form 990)

Name of the organization

#### Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ.

Open to Public Inspection Employer identification number 41-1291483

OMB No. 1545-0047

LAURA BAKER SCHOOL ASSOCIATION

I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

Go to www.irs.gov/Form990 for the latest information.

DISABILITIES.

FORM 990, PART

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: DEVELOPMENTAL DISABILITIES. EACH PERSON SERVED RECEIVES SERVICES 24 HOURS A DAY AND RECEIVES ACTIVE TREATMENT SERVICES TO ASSIST HIM/HER TO MAINTAIN AND IMPROVE IN ANY AREAS THAT LIMIT HIS/HER ABILITY TO LIVE INDEPENDENTLY IN THE COMMUNITY. ACTIVE TREATMENT INCLUDES INDIVIDUAL SERVICE AND PROGRAM PLANS FOR EACH INDIVIDUAL WHICH ARE REVIEWED AND UPDATED MONTHLY, QUARTERLY AND ANNUALLY TO MEASURE PROGRESS TOWARD THOSE GOALS. WE PROVIDE ASSISTANCE TO EACH PERSON IN THE ACTIVITIES OF DAILY LIVING, INCLUDING BUT NOT LIMITED TO: SELF-CARE (E.G. DRESSING, GROOMING, TOILETING), MONEY MANAGEMENT, HOUSEHOLD MANAGEMENT, COMMUNITY ACCESS AND INTEGRATION, MOBILITY, LEISURE AND RECREATION.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

REIMBURSEMENT GUIDELINES. EACH PERSON'S RATE IS DEPENDENT UPON HIS/HER

NEEDS FOR SUPPORT AND IS INDIVIDUALIZED TO THE GREATEST EXTENT

POSSIBLE. SERVICES GENERALLY ARE FUNDED BY MEDICAID. WHILE RATE CHANGES

CAN BE INITIATED BASED UPON CHANGES IN AN INDIVIDUAL'S NEEDS, GENERAL

RATE CHANGES TO ACCOMMODATE INFLATION AND STAFF INCREASES ARE APPROVED

THROUGH THE MN LEGISLATURE.

WE ARE CURRENTLY SERVING 33 INDIVIDUALS IN COMMUNITY SERVICES. EACH

PERSON HAS INDIVIDUAL SERVICE AND PROGRAM PLANS WHICH ARE REVIEWED AND

UPDATED MONTHLY, QUARTERLY AND ANNUALLY TO MEASURE PROGRESS TOWARD

 LHA
 For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
 Schedule O (Form 990) 2021

 132211
 11-11-21

14200725 310893 500091.000

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2021.04010 LAURA BAKER SCHOOL ASSOCI 500091.1

Schedule O (Form 990) 2021 Page 2					
Name of the organization     Employer identification number       LAURA BAKER SCHOOL ASSOCIATION     41-1291483					
THOSE GOALS. WE PROVIDE ASSISTANCE TO EACH PERSON IN THE A	CTIVITIES OF				
DAILY LIVING, INCLUDING BUT NOT LIMITED: SELF-CARE (E.G. D	RESSING,				

GROOMING, TOILETING), MONEY MANAGEMENT, HOUSEHOLD MANAGEMENT, COMMUNITY

ACCESS AND INTEGRATION, MOBILITY, LEISURE AND RECREATION.

FORM 990, PART VI, SECTION B, LINE 11B:

FORM 990 IS PROVIDED TO THE FINANCE COMMITTEE AND THE BOARD OF DIRECTORS

FOR APPROVAL AT A BOARD MEETING PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL TRUSTEES ARE REQUIRED TO PROVIDE A WRITTEN STATEMENT AND DISCLOSE ANY POTENTIAL CONFILCTS OF INTEREST TO THE ORGANIZATION EACH YEAR.

FORM 990, PART VI, SECTION B, LINE 15:

THE ORGANIZATION REVIEWS AND SETS COMPENSATION OF ITS EXECUTIVES USING

PUBLISHED SALARY SURVEYS OF COMPARABLE ORGANIZATIONS.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS

ARE AVAILABLE UPON REQUEST. THE ORGANIZATION'S FINANCIAL STATEMENTS ARE

ALSO POSTED ON GUIDESTAR.ORG.

FORM 990 PART B

AMENDED 990 TAX RETURN - ORIGINAL 990 TAX RETURN FILED DID NOT ACCOUNT

FOR THE EMPLOYEE RETENTION CREDIT. THE PURPOSE OF THE AMENDMENT IS TO

PROPERLY REPORT THE EMPLOYEE RETENTION CREDIT INCOME AND THE RELATED

RECEIVABLE AS LAURA BAKER SCHOOL ASSOCIATION HAS NOT RECEVIED THE

CREDIT OF THE FILING DATE OF THIS AMENDED TAX RETURN.

132212 11-11-21

40

Name of the organization

#### PART 1 - LINE 8 INCREASED \$1,523,602 TO CORRECTLY THE EMPLOYEE

RETENTION CREDIT.

PART VIII - LINE 1E INCREASED \$1,523,602 TO CORRECTLY THE EMPLOYEE

RETENTION CREDIT.

PART X - LINE 4 INCREASED \$1,523,602 TO CORRECTLY THE RECEIVABLE FROM

THE EMPLOYEE RETENTION CREDIT.

PART XI - LINE 1 INCREASED \$1,523,602 TO CORRECTLY THE EMPLOYEE

RETENTION CREDIT.

Schedule O (Form 990) 2021

132212 11-11-21

### **CARRYOVER DATA TO 2022**

Name LAURA BAKER SCHOOL ASSOCIATION	Employer Identification Number 41-1291483
Based on the information provided with this return, the following are possible carryover amounts to n	ext year.
MN NET OPERATING LOSS	79,879.
FEDERAL PRE-2018 NET OPERATING LOSS	16,469.
	·

Ν	lame:	LAURA BAKER SC	CHOOL ASSOCIAT	ION							FEIN:	41-1291483
			-2018 NOL FED			DETAIL C	ARRYOVER SCH	EDULE				
,	Year Year Origi- nated	82 Annual Limitation Original Carryover Amount	Total Amount Used	Section 382 Carryover Amount Used for <u>12/31/06</u>	Amount Used for 12/31/07	Amount Used for						
	2004	13,681. 6,607.	13,291.	10,852.	2,439.							
A B C D E F	2005 2008	612.										
D	2011 2012	1,662. 3,653.										
F	2013	1,718.										
G	2014	1,453. 374.										
Н	2015	374.										
J												
K L												
M N												
O P												
P												
R												
Q R S T												
U V												
w		E Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount	Amount
Į.	Detail	S Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for	Used for
	Туре	B										
A B C												
C												
D												
D E F G												
G												
H I												
J												
K L												
М												
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0 P												
Q R												
R S T												
T U												
V												
W	1125							]				

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#### 112571 04-01-21

Ν	lame:	LAURA BAKER SC	HOOL ASSOCIAT	TION							FEIN:	41-1291483
	Type and Entity:       NOL       MN       DETAIL CARRYOVER SCHEDULE         Section 382 Annual Limitation       Section 382 Carryover											
ľ	Year Origi- nated	Original Carryover Amount	Total Amount Used	Amount Used for								
B C	2018 2019 2020 2021	16,469. 20,384. 21,513. 21,513.										
K L M N O P Q R S T												
U V W	Detail	E Amount S Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for
	Туре	S Used for B										
A B C D E F G H I												
J K M N O P												
P Q R S T U V W												

## TAX RETURN FILING INSTRUCTIONS

MINNESOTA ANNUAL REPORT

#### FOR THE YEAR ENDING

December 31, 2021

#### **Prepared For:**

Laura Baker School Association 211 Oak Street Northfield, MN 55057

#### **Prepared By:**

LB CARLSON, LLP 605 HIGHWAY 169, SUITE 650 MINNEAPOLIS, MN 55441

#### Amount of Tax:

Make Check Payable To:

#### Mail Tax Return To:

Minnesota Attorney Generals Office Charities Division 445 Minnesota Street, Suite 1200 St. Paul, MN 55101-2130

#### Return Must Be Mailed On Or Before:

Please mail as soon as possible.

#### **Special Instructions:**

The report should be signed and dated by an authorized individual(s).

Mail To: Minnesota Attorney General's Office Charities Division 445 Minnesota Street, Suite 1200 St. Paul, MN 55101-2130

Website Address:

www.ag.state.mn.us/charity

### **STATE OF MINNESOTA**

### CHARITABLE ORGANIZATION ANNUAL REPORT FORM

(Pursuant to Minn. Stat. ch. 309)

**SECTION A: Organization Information** 

Legal Name of Organization LAURA BAKER SCHOOL ASSOCIATION						
Federal EIN: 41-1291483	Fiscal Year-End: 12312021					
	mm/dd/yyyy Did the organization's fiscal year-end change? Yes X No					
Mailing Address: SANDRA GERDES	Physical Address: SANDRA GERDES					
Contact Person 211 OAK STREET	Contact Person 211 OAK STREET					
Street Address NORTHFIELD, MN 55057	Street Address NORTHFIELD, MN 55057					
City, State, and ZIP Code (507)645-8866	City, State, and ZIP Code (507)645-8866					
Phone Number SANDI@LAURABAKER.ORG	Phone Number SANDI@LAURABAKER.ORG					
Email Address	Email Address					
<ol> <li>Organization's website: <u>WWW.LAURABAKER.ORG</u></li> <li>List all of the organization's alternate and former names (attach list if modeling)</li> <li>List all names under which the organization solicits contributions (attach BSA LAURA BAKER SERVICES ASSOCIATION)</li> </ol>	Alternate Former Alternate Former					
	•					
4. Is the organization incorporated pursuant to Minn. Stat. ch. 317A?	X Yes No					
5. Total amount of contributions the organization received from Minnesota	a donors: \$ 872,879.					
<ul> <li>6. Has the organization's tax-exempt status with the IRS changed?</li> <li>Yes X No If yes, attach explanation.</li> </ul>						
<ul> <li>7. Has the organization significantly changed its purpose(s) or program(s)?</li> <li>Yes X No If yes, attach explanation.</li> </ul>						

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# CHARITABLE ORGANIZATION ANNUAL REPORT FORM (Continued)

8.	Has the organization been denied the right to solicit contributions by any court or gover $\square$ Yes $\boxed{X}$ No If yes, attach explanation.	nment agency?	
9.	Does the organization use the services of a professional fundraiser (outside solicitor or o solicit contributions in Minnesota? Yes $X$ No	consultant) to	
	If yes, provide the following information for each (attach list if more space is needed):		
	Name of Professional Fundraiser	Compensation	
	Street Address	City, State, and ZIP Cod	e
10.	Is the organization a food shelf? Yes X No If yes, is the organization required to file an audit? Yes, audit attached <u>Note:</u> An organization that has total revenue of more than \$750,000 is required to file a accordance with generally accepted accounting principles by an independent CPA or L donated food to a nonprofit food shelf may be excluded from the total revenue if the foo subsequent distribution at no charge and is not resold.	PA. The value of	
11.	Do any directors, officers, or employees of the organization or its related organization(s) compensation* of more than \$100,000? X Yes No If yes, provide the following information for the five highest paid individuals:	receive total	
	Name and title	Compensation*	Other compensation
	SANDRA GERDES EXECUTIVE DIRECTOR	100,759.	0.

\*Compensation is defined as the total amount reported on Form W-2 (Box 5) or Form 1099-MISC (Box 7)

issued by the organization and its related organizations to the individual. See Minn. Stat. 309.53, subd.

3(i) and Minn. Stat.  $\S$  317A.011 for definitions.

185472 04-01-21

#### **SECTION B: Financial Information**

This section must be completed by organizations that file an IRS Form 990-EZ, 990-PF, or 990-N. Organizations that file an IRS Form 990 may skip Section B and go directly to Section C.

#### INCOME

1.	Contributions Received	\$	1
2.	Government Grants		2
3.	Program Service Revenue		3
4.	Other Revenue	\$	4
5.	TOTAL INCOME		5
EXPE	INSES		
6.	Program Expenses	\$	6
7.	Management & General Expenses	\$	
8.	Fund-raising Expenses	\$	
9.	TOTAL EXPENSES		9
10.	EXCESS or DEFICIT		10
	(Line 5 minus Line 9)		
ASSE	TS		
11.	Cash	\$	11
12.	Land, Buildings & Equipment	\$	
13.	Other Assets	\$	
14.	TOTAL ASSETS		14
LIAB	ILITIES		
15.	Accounts Payable	\$	15
16.	Grants Payable	\$	
17.	Other Liabilities	\$	
18.	TOTAL LIABILITIES		18
FUND	D BALANCE/NET WORTH	\$	
(Line 1	4 minus Line 18)	·	

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# CHARITABLE ORGANIZATION ANNUAL REPORT FORM (Continued)

#### Section B (continued): Statement of Functional Expenses

This expense statement must be prepared in accordance with generally accepted accounting principles. Each column must be completed, and Columns B, C, and D must equal Column A. The amount on Line 25, Column A must match Line 17 of IRS Form 990-EZ or Line 26 of IRS Form 990-PF.

	mns B, C, and D must equal Column A. The amour	nt on Line 25, Column A	A must match Line 17 of	IRS Form 990-EZ or Line	26 of IRS Form 990-PF
		<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1.	Grants and other assistance to governments				
	and organizations in the U.S.				
2.	Grants and other assistance to individuals in the U.S.				
3.	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
4.	Benefits paid to or for members				
5.	Compensation of current officers, directors,				
	trustees, and key employees				
6.	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1) and				
	persons described in section 4958(c)(3)(B)				
7.	Other salaries and wages				
8.	Pension plan contributions (include section				
	401(k) and section 403(b) employer contributions)				
9.	Other employee benefits				
10.	Payroll taxes				
11.	Fees for services (non-employees):				
	Management				
	. Legal				
	Accounting				
	Lobbying				
	Professional fundraising services				
	Investment management fees				
	Other				
12.					
13.	Office expenses				
14.	Information technology				
15.	Royalties				
16.	Occupancy				
17.	Travel				
	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19.	Conferences, conventions, and meetings				
20.	Interest				
21.	Payments to affiliates				
22.	Depreciation, depletion, and amortization				
23.	Insurance				
24.	Other expenses. Itemize expenses not covered				
	above. Expenses labeled miscellaneous may				
	not exceed 5% of total expenses (Line 25).				
a.					
b.					
d.					
25.	Total functional expenses. Add lines 1 through 24d				
<u>26</u> .	Joint costs. Check here ► if following SOP 98-2. Complete this line only if the organi- zation reported in Column B joint costs from a combined educational campaign and fundraising solicitation				

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# CHARITABLE ORGANIZATION ANNUAL REPORT FORM (Continued)

Section C: Board of Directors Signatures and Acknowled	Igment					
The form must be executed pursuant to a resolution of the board of director	ors, trustees, or managing group and					
nust be signed by two officers of the organization. See Minn. Stat. § 309.52, subd. 3.						
We, the undersigned, state and acknowledge that we are duly constitu	ted officers of this organization, being the					
(Title) and	(Title) respectively, and					
that we execute this document on behalf of the organization pursuant to the	ne resolution of the					
(Board	of Directors, Trustees, or Managing Group) adopted on the					
day of, 20, approving the contents of the docur	nent, and do hereby certify that the					
(Board	of Directors, Trustees, or Managing Group) has assumed, and will continue					
to assume, responsibility for determining matters of policy, and have super	vised, and will continue to supervise, the operations and finances of the					
organization. We further state that the information supplied is true, correct	and complete to the best of our knowledge.					
SANDRA GERDES						
Name (Print)	Name (Print)					
Signature	Signature					
EXECUTIVE DIRECTOR						
Title	Title					
Date	Date					